

**Examples of administrative positions that would be considered as active practice of HALM include:**

1. Designated Institutional Official
2. Chief Medical Officer
3. Chief Clinical Officer (role includes nursing and other clinical services)
4. Chief Executive Officer
5. Vice-President Medical Affairs
6. Vice-President Human Resources
7. Chief Quality Officer
8. Chief/Vice-President Quality and/or Patient Safety
9. Chief Operating Officer
10. Chief Compliance Officer
11. Chief Informatics (Information) Officer or Chief Medical/Clinical Information Officer
12. Chief Clinical Transformation Officer
13. Chief Learning or Education Officer
14. Vice-President Resource Stewardship
15. Chief Clinical Integration (Network) Officer (population health)
16. Chief Health Equity Officer
17. Dean or Senior Associate Dean
18. Clinical Research Officer Director
19. City/County/State Public Health Commissioner (Deputy Commissioner)/ Director/Duty Officer
20. Regional Medical Director (e.g., single specialty, multiple specialty, multi-state)
21. Government Agency Healthcare Executive Director/Medical Director